ABOUT Q-PARK STRATEGY RESULTS OTHER INFORMATION OVERVIEWS

# CONTENTS

ABOUT Q-PARK	4
I Review of business	4
l Profile	6
I Quality in parking	7
I Notable projects in 2018	8
I Future outlook	14
STRATEGY	16
I Sustainable development goals	16
I How we create value	18
I Materiality analysis	19
I CSR strategy	20
RESULTS	23
I Performance highlights	23
I Value Creation	25
I Value Capturing	36
I Value Sharing	47
I Value Retention	54
OTHER INFORMATION	63
I Supply chain	64
I Governance, policies and codes	65
I Risk management	66
I What we can do better	73
OVERVIEWS	74
I GRI Content Index	74
I Stakeholders	80
GLOSSARY	84

# **PROFILE**

Q-Park is one of Europe's leading parking services providers with secure, clean, and well-managed commercial parking facilities across seven West European countries.

We are recognised as a provider of quality parking facilities. The high level of quality we provide is maintained by our employees and costs are controlled through the use of smart solutions and systems.

Figure 1: Market position across 7 countries



We demonstrate that effective regulated and paid parking make an economic contribution to cities. A positive parking experience contributes to how people enjoy their visit, journey, shopping, or commute.

We focus on transforming the customer experience of parking into one that is a welcome part of any journey, as car parks often provide the first impression of a destination.

More about who we are.

#### Our vision

We aim to be the most preferred and recommended parking partner at strategic locations in Northwest Europe, based on functional quality, operational excellence, customer satisfaction and sustainable financial performance.



#### Our mission

We enhance quality of life by providing clean and safe parking facilities, based on the pillars convenience, reliability and hospitality.

## **Our strategy**

We endeavour to be the parking operator that best understands and seizes car parking market opportunities. By applying innovative technology and by working together with strategic partners, we offer sustainable and profitable parking solutions.

### Our value

We create value for all our stakeholders through our portfolio of purpose-built parking facilities and off-street parking at strategic locations: in or near multifunctional inner-city areas, at public transport interchanges, and at hospitals.

We offer public and private landlords a range of contract types and value propositions, which are supported by our unique digital and pricing optimisation capabilities.

We do business with a long-term perspective and from a solid financial basis. Our corporate social responsibility (CSR) report gives insight into how we create non-financial value and how we impact society and our stakeholders.

More about our Corporate Social Responsibility.